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0# 1	Carol King & Sarah Holloway	Redefining Regions Background and supporting information: Refer to the Consultation Paper and Working Group presentation to AGM. Of all the questions asked by the Working Group, this was one of the strongest points of agreement – Regions should be state/territory based, as the current model is confusing, and does not reflect the campaigning work we do (which is often specific to state/territory law reform). Such feedback included: • Having people in Northern New South Wales expected to coordinate with Queensland instead of NSW for campaigning on human rights issues is no longer functional. • The concerns for activists in Tasmania are different to those in Victoria. • Northern Territory activists reported concerns about systemic reflections of colonial	NOTING the Resolution passed by the 2024 AGM directing the Board to review AIA's Constitution and the current frameworks for managing volunteer resources and governance structures, and (a) the resolution's directive to explore and consider alternative structures to improve activism leadership and organisation of volunteer resources, and (b) the strategic objectives of the People Powered Strategy; and NOTING the consultation which the Working Group has conducted and the feedback from members supporting a shift to state/territory-based organisation of activists and activist resources; and NOTING that the Regions as currently constituted were established when each region had an office and staff led the organisation of campaigning (so regional boundaries were drawn with reference for ensuring regional office staff could connect to activists); THIS AGM DIRECTS THE BOARD TO: 1. Consider all constitutional implications of changing from the current Regions to organising our members via state and territory-based groups (whether called Regions or anything else), and propose a coherent amendment which minimises unnecessary changes to other aspects of AIA's governance; and to 2. Bring a Special Resolution to amend Clause 11.8 to an Extraordinary General Meeting convened no later than the end of February 2026 to implement a change to organising in state and territory groups rather than the current Regions.

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		leadership being tied to South	
		Australia.	
		These concerns demonstrate the	
		impracticability of the current regional	
		boundaries. However, what seems to	
		be a quick change might have	
		unintended consequences for the	
		constitution of General Meeting	
		Voters. The Board will need to ensure	
		that appropriate governance	
		mechanisms for the election of General	
		Meeting Voters continue to function	
		alongside new structures for activism	
		leadership and organisation.	
2	Carol King	Effective Activism Leadership	NOTING the Resolution passed by the 2024 AGM directing the Board to, inter alia,
	& Sarah		review the Constitution for reforms to improve activism leadership and organisation;
	Holloway	Background and supporting materials:	
			and NOTING that multiple Regions have not been able to sustain Activism Leadership
		Refer to the Working Group report on	Committees and there is an ongoing struggle for existing Activism Leadership
		Consultation feedback.	Committees to maintain successful and effective work plans and provide for succession planning;
		The Working Group has observed that	
		there is significant support for more	and NOTING the feedback provided to the Working Group during the Consultation in
		flexibility in activist leadership	2025 that identified many barriers to successful activist leadership using the current
		structures and has noted the concerns	model specified in the Constitution;
		raised repeatedly in the Consultation	
		process that Clauses 14.2 – 14.12 are	THIS AGM DIRECTS THE BOARD TO Bring a Special Resolution to an Extraordinary
		overly prescriptive, unnecessarily	General Meeting prior to the end of February 2026 that removes the present Clauses
		convoluted by tying activism leadership	14.2 – 14.12 (inclusive) in its entirety and replaces those clauses with a new provision
		to governance elections, and have not	that:

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		been effective for our activists and	1. Reinforces the strategic importance of Amnesty as a People-Powered	
		staff in achieving the strategic	Movement;	
		objectives of the People Powered	2. Allows flexibility and the capacity to change regional leadership structures and	t
		Strategy and need reevaluating. The	processes without the need for further Constitutional change;	
		Working Group considers that it is	3. Moves away from an election-based model to a skills-based appointment into	'
		impractical and fraught with confusion	leadership roles;	
		to rewrite this section line by line and	4. Allows for diversity of organising models to ensure that all states and territori	
		instead strongly recommends that the	within Amnesty International Australia are empowered to achieve the strateg	ic
		entire section be removed and	objectives of the Movement within the capacities of activist leaders and	
		replaced with a fresh approach.	resources available within each region, noting that the current model lacks flexibility and is over prescriptive; and	
		The Working Group appreciates and	5. Encompasses a communication strategy to ensure that all members, new and	
		understands that this section of the	old, are easily able to identify who to seek support and guidance form in each	
		Constitution is the remnant of a	region; and	
		process of significant reform and	6. Above all, is strategically focused and directs the Board to always ensure that	
		compromise. However, as the	Amnesty's activism structures are focused on growth, membership and activism	sm .
		grassroots organisation strategy has	in line with the People-Powered Strategy.	
		become bedded into Amnesty's		
		functioning and the global movement		
		has emphasised the importance of the		
		People-Powered Strategy, it has		
		become clear that the current model		
		poses barriers to people who could be		
		great activism leaders from getting		
		involved:		
		The Working Group heard feedback		
		from many past and present ALC		
		members that they have struggled to		
		recruit ALC members from long-term		
		activists and group convenors who		
		do not want to be part of governance		

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		structures (or perceived governance	
		structures, seen as "the	
		bureaucracy" of Amnesty);	
		 There are different models other 	
		than a committee which can allow	
		for coordination and leadership	
		within regions;	
		 There is support for a move to 	
		separate activism leadership from	
		democratic decision making, noting	
		that the activism leadership role	
		expected of the current ALC model is	
		one of driving campaigning and	
		growth, rather than contributing to	
		democratic decision making within a	
		governance structure;	
		• The perception of ALC = governance	
		is a legacy of the previous Branch	
		Committee structure, and the idea of	
		a state/territory-based Committee of	
		leadership is also a legacy of Branch	
		Committees. We no longer require	
		governance decision making at the	
		regional level – but activists want	
		leadership and connection from	
		activism leaders in their regions.	
		There is strong support for activism	
		leadership of some kind at the Region	
		level, from members (new and	
		longstanding), core and committed	

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		activists and staff. This resolution is	
		distinct but related to the other	
		resolution which requests the shift	
		from Regions established with	
		reference to physical office locations	
		and the practicability of region-based	
		staff supporting activists most	
		effectively, to a model that more	
		accurately reflects the nature of state-	
		based law reform campaigning work,	
		and allows for a national community	
		organising team to support the People-	
		Powered Movement.	
		This resolution also reflects learnings	
		from the past few turbulent years,	
		noting that by offering the opportunity	
		to be elected to an activist leadership	
		position, AIA risks people with outside	
		agendas and a poor understanding of	
		how to support activism in regions	
		being elected to ALCs and thus	
		frustrating the People-Powered	
		Movement. Joining an ALC is also	
		positioned as something for new	
		members looking to become involved	
		to do, which may or may not be	
		suitable for the new member or the	
		capacity building of the movement.	
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		A company constitution should not	
		contain minute prescriptive details but	
		should contain clear strategic	
		principles which guide Board decision	
		making. Replacing the current minutiae	
		with a broad and clear direction to the	
		Board to ensure that AIA's activism	
		leadership and support mechanisms	
		are in line with the People-Powered	
		Strategy and the practical realities of	
		the movement at any given time allows	
		future flexibility and strength to evolve	
		organically, instead of being tied to an	
		overly prescriptive system.	
		This also allows for regions who have	
		successful ALCs to continue to use the	
		current model – there is no desire to	
		remove what works where it works.	
		The ALC model does not work in most	
		regions, and must be replaced there	
		(e.g. TAS, WA), but there is no need to	
		reinvent the wheel in the regions	
		(NSW, QLD/NNSW) where it is	
		successful.	
		A review of this section of the	
		Constitution will also allow the Board	
		to consider ways in which the Activism	
		& Membership Committee (a	
		subcommittee of the Board which is	

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		filled by expression of interests from activist leaders and merit based appointment) can be strengthened to support activism leadership in regions and provide central coordination and oversight of new models of activism leadership.	
		The Working Group consultation has concluded that the current model of Activism Leadership Committees does not always work in the interests of our activists, and alternative structures are needed. The clear feedback from the consultation is that any new models must be: 1. Flexible, allowing for future changes without requiring constitutional reform; 2. Appoints people with skills and passion for people-powered activism into activism leadership roles; 3. Separates activism leadership and campaigning from governance structures, which both supports the People-Powered strategy, and recognises that governance and activism leadership are	

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		aspects of leadership within AIA. By bringing a Special Resolution to an	
		EGM, rather than to the next AGM, this avoids the confusion and expense of going through another election process for ALC membership which may then be redundant.	
3	Lizzi Price (on behalf of NSW LGBTQIA+ Network) and Mairead Halpin	The NSW LGBTQIA+ Network (the Network) has been active for over 25 years, campaigning not only for LGBTQIA+ rights, but all human rights. The Network is now the only active queer network within Amnesty International Australia. Despite the Network's long history within Amnesty International Australia and active support for various non LGBTQIA+ campaigns, the group continues to experience chronic barriers to LGBTQIA+ activism within Amnesty International Australia. These pervasive barriers within Amnesty International Australia continue to occur today against the backdrop of a dramatic roll back of LGBTQIA+ rights internationally. Trans and gender diverse people in Australia and around the world have	 Noting the ongoing barriers, and the stressors and deficits encountered by the LGBTQIA+ Network as outlined in the background information THIS ANNUAL GENERAL MEETING 2025 DIRECTS THE BOARD; To acknowledge the pervasiveness and depth of discrimination, prejudice and human rights abuses against trans and gender diverse people and communities in Australia and globally; To acknowledge that current world politics are degrading and erasing the human rights of trans and gender diverse people and communities globally, increasing hate crimes and anti-LGBTQIA+ violence and making LGBTQIA+ activism, particularly trans activism, increasingly unsafe. To acknowledge the resilience and persistence of our LGBTQIA+ activists who remain passionate about and continue to advocate for LGBTQIA+ human rights and human rights in general and who continue the work in respectful, inclusive and intersectional ways. To acknowledge that LGBTQIA+ networks within AIA are considered as stakeholders whose needs should be recognised and respected within the movement. To acknowledge and recognise that stakeholders with lived experience, especially those within thematic networks, can be retraumatised when not meaningfully recognised by the movement.

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		been campaigning for their essential human rights for many decades. According to Amnesty International's own research, trans and gender diverse people experience persistent barriers to essential human rights on a daily basis such as the rights to access healthcare, housing, legal systems, education and the right to employment. Trans and gender diverse people face ongoing discrimination, prejudice and threats to their safety and to their life (on Trans Day of Remembrance in November 2024, the Trans Murder Monitoring Project stated that 350 trans people had been murdered in the past year, making a total of 5,000 trans murders over the last 16 years). We note that people with intersectional identities experience compounding discrimination and barriers to accessing their human rights such as the higher levels of violence and discrimination experienced by black trans women and brotherboys and sistagirls.	6. To work with the National Director, the Activism and Membership Committee and thematic group conveners, to consider strategies to better support AIA's thematic groups, including but not limited to the LGBTQIA+ Network.
		In recent times we have seen how easily progress on human rights can be erased. In both the UK and the USA,	

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		devastating legal changes have not	
		only denied trans and gender diverse	
		people's existence and rights to access	
		services, but have emboldened	
		escalating discrimination and violence	
		towards trans and gender diverse	
		people (eg see the 2025 GLAAD Desk	
		Report for increases in anti-trans and	
		anti-LGBTI incidents in USA). This year	
		Equality Australia issued a "Travel Alert	
		 United States" advising on the 	
		significant risks for Trans and gender	
		diverse people and LGBTQIA+ activists	
		who are considering travelling to the	
		USA including denial of entry, invasive	
		searches of trans travelers and	
		arbitrary detention. Recent attendance	
		at World Pride which was being hosted	
		in Washington DC was significantly	
		reduced as a result. It is increasingly	
		more difficult for activists in previously	
		progressive countries to maintain their	
		activism for human rights.	
		The roll back of rights is not unique to	
		overseas nations, in Australia, the trans	
		community continue to face daily	
		barriers to services, discrimination and	
		threats to safety. Last year we saw how	
		easily essential services can be denied	
		when the Queensland Health	

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		Department stopped providing gender affirming care to trans young people. Research consistently tells us that this type of healthcare is life saving for trans young people.	